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Yojee outlines AI strategy: building a Logistics Operating System where AI works as a teammate

HIGHLIGHTS

- Yojee is evolving Mosaic from logistics software into a Logistics Operating System — a platform that combines workflow behaviour, orchestration across the freight lifecycle, and operational intelligence on a single shared domain model.
- AI positioned as a “teammate” — domain-aware and assistive — with humans remaining in the loop for compliance, judgement and customer relationships.
- AI-assisted document processing in early deployment as the Company's first production AI use case, converting inbound freight documents into structured operational data.
- Governance framework designed to separate shared logistics intelligence from customer-specific commercial information, maintaining trust and data boundaries.

Yojee Limited (ASX: YOJ) (“**Yojee**” or “**the Company**”) provides an update on the artificial intelligence (AI) strategy underpinning its Mosaic platform, in response to growing interest from customers, partners and the market in how logistics technology providers are applying AI.

Yojee's strategy is not to add AI as an isolated feature. It is to make AI a core capability of the Company's platform — embedded in the way logistics work actually gets done. The Company is evolving Mosaic from software that people operate into a Logistics Operating System: a platform that combines workflow behaviour, orchestration across the freight lifecycle, and operational intelligence on a single shared domain model.

AI as a teammate, not a replacement

Yojee's product philosophy is “**AI as a teammate**”. In the regulated, relationship-heavy world of freight forwarding and customs, accountability for decisions stays with the operator and the broker. The Company's view is that AI in freight changes the task mix before it changes the profession: it accelerates document-heavy, repetitive work while human expertise remains essential for judgment, exceptions, compliance and customer relationships.

Beyond accelerating routine work, a good teammate is also proactive. Yojee is developing



Yojee Limited | ABN 52 143 416 531

Ground Floor, 28 Ord Street, West Perth WA 6005

www.yojee.com



AI to help operators get ahead of problems — identifying potential issues, exceptions and operationally valuable insights early, and bringing them to the right person to decide and act. The aim is to shift effort from reactive firefighting toward earlier, better-informed decisions, with the human always in the loop on the action taken.

Yojee is therefore designing AI to be assistive and domain-aware — surfacing the right information, proposing next actions, and reducing manual effort inside the operator's existing workflow — rather than positioning AI as autonomous replacement of skilled logistics professionals. The near-term benefit the Company is pursuing is **throughput** and **productivity**: enabling lean operators to grow output without adding headcount in lockstep.

How AI sits inside the Mosaic platform

The Company is developing AI capability across three layers that map to how logistics teams work:

- **Behaviour** — AI embedded in day-to-day workflows so routine, high-friction steps are accelerated and made more consistent.
- **Orchestration** — coordinating multi-step operational flows across the freight lifecycle — bookings, transport, customs, documentation and finance — so work moves with fewer manual handoffs.
- **Intelligence** — surfacing operationally meaningful signals such as schedules, anomalies and exceptions, tied to the operator's next action.

An early, deliberately-scoped step in this strategy is AI-assisted document processing — helping convert inbound freight documents into structured operational data. The Company characterises this as an initial use case that demonstrates the approach, with further workflow capabilities developed over time and with human review where data quality, compliance or commercial risk requires it.

Mosaic: A platform built to integrate

Mosaic is designed to be extensible. Its connector layer provides governed, auditable interfaces through which partner and regulatory systems can integrate with the Company's logistics workflows. The Company intends to continue developing these interfaces on open, standards-aligned foundations so that the platform can interoperate with a growing ecosystem of customer and partner systems.

Governance and trust by design

Yojee treats AI governance as a product and commercial enabler, not only a security control. The Company's approach includes data classification, permission boundaries,



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tenant isolation, auditability, and human approval for compliance-sensitive actions. A clear principle separates shared logistics intelligence that can improve the product for everyone from customer-specific commercial information — such as rates, contracts and customer relationships — which remains within customer boundaries and subject to consent.

Current capability and direction

In the interest of clarity, the Company distinguishes between what is in place today and the direction it is pursuing:

- **Today:** Mosaic is a cloud-based platform for freight forwarders and logistics providers, comprising an established web application and a connector layer that enables partner and regulatory integrations. The Company has begun applying AI to document-heavy operational workflows.
- **In development:** embedding assistive, freight-aware AI more deeply across operational workflows, with human-in-the-loop review where appropriate.
- **Direction:** continuing to evolve Mosaic into a Logistics Operating System with governed, interoperable interfaces and progressively richer AI assistance.

Why the Company believes this is differentiated

Yojee believes durable advantage in logistics AI comes from combining freight-forwarding domain depth, source-linked operational data, governed integration surfaces, and trust controls — not from any single model or technology.

CEO commentary

Mark Connell, CEO of Yojee:

“Most of the AI conversation in logistics is about replacing people. That’s not our approach. The work is regulated, complex, and relationship-driven — a good AI is a good teammate, not a substitute for judgement. And to be a good teammate in freight, AI has to genuinely understand the domain: the exceptions, the compliance, the handoffs. That’s not something you shortcut. We’re building it properly, with real customers, in production — because the platform advantage comes from doing that well, not from being first to put AI in a press release.”

Outlook

Yojee is developing its AI capabilities in a disciplined, workflow-first manner, prioritising measurable operational value — time saved, error reduction, throughput and exception



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detection — over capability claims. The Company will update the market on material developments in the ordinary course.

— ENDS —

This announcement is authorised for release by the Board of Yojee Limited.

For enquiries, please contact

Investor Relations

investor@yojee.com

About Yojee Limited (ASX: YOJ)

Yojee is a leading logistics technology company focused on simplifying freight operations through digital innovation. Our platform enables Logistics Providers to consolidate complex supply chain networks into a single, intuitive system. By centralising operations, optimising workflows, and providing real-time visibility, Yojee empowers businesses to move Air, Ocean, and Road freight efficiently and seamlessly. With our intelligent technology, logistics professionals can enhance performance, reduce inefficiencies, and drive growth in a rapidly evolving industry.

About MOSAIC

The MOSAIC platform is a simple yet powerful global solution for freight forwarders, bringing teams and partners together on a single platform. Designed to overcome the fragmented nature of supply chain data exchanges between participants and eliminate “trapped into use” feelings of enterprise class systems and costly integrations. MOSAIC enhances visibility, optimises freight operations, and ensures every stakeholder works cohesively in real-time.



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